

EDUCATIONAL JOURNAL OF THE LEADERSHIP

ASSOCIATION FOR SUPERVISION AND CURRICULUM DEVELOPMENT

March 1977

Providing Robert J. Havighurst
for William Maynard
Disaffected I. Ezra Staples
Youth W. Leslie Bobbitt





EDUCATIONAL LEADERSHIP

JOURNAL OF THE
ASSOCIATION FOR SUPERVISION AND CURRICULUM DEVELOPMENT

ON THE COVER:

This month's cover is a reproduction of an oil painting by Michael Loyer entitled "East Franklin Street." The youths' look of subtle skepticism in this carefully representational work caught ASCD Executive Director Gordon Cawelti's eye in an Alexandria, Virginia, art gallery. The NCNB Corporation of Charlotte, North Carolina, which owns the painting, gave permission for its use on our cover.

Robert R. Leeper,
Editor

Patricia M. Connors,
Editorial Assistant

Nancy Olson,
Production Manager

Anita Fitzpatrick,
Advertising Manager

Peter A. Nisbet,
Contributing Artist

The Association for Supervision and Curriculum Development seeks to provide an open forum for the free expression of competent opinion relating to its area of interest. The materials herein printed, including advertising copy, are the expressions of the writers and are not necessarily a statement of policy of the Association. Copyright © 1977 by the Association for Supervision and Curriculum Development. All rights reserved.

MARCH 1977 / VOLUME 34 / NUMBER 6

Providing for Disaffected Youth

- 403 EDITORIAL / Schools and Disaffected Youth Robert J. Havighurst

Theme Articles

- 406 Disaffected Youth: Selected Comments Jack W. Martin, Daniel E. Smith,
Dennis A. Warner, Elizabeth Tullis
- 411 The Impact on Society of Youths Who Drop Out or Are Undereducated
William M. Jones
- 417 Working with "Disruptive" Youth William Maynard
- 422 Affecting Disaffected Students: The Philadelphia Story I. Ezra Staples
- 429 Commando Academy: From Clashes to Classrooms Edward F. DeRoche,
Jules J. Modlinski
- 433 What About the Two-thirds of the Iceberg? Richard W. Seltzer
- 435 Teaching for Individual and Cultural Differences: A Necessary Interaction
Christine Bennett Button
- 439 When Schools Change W. Leslie Bobbitt
- 444 Pawn or Origin? Enhancing Motivation in Disaffected Youth
Richard deCharms
- 449 Strategies for Reducing Adolescent Alienation James Mackey

Of Special Interest

- 453 What Are the Information Demands of Curriculum Supervisors?
John W. Newfield
- 458 The Principal: Meeting Instructional Needs in an Urban School
Billy H. Groom, Daniel D. McDaniels, Annie G. Fryer
- 464 RESEARCH REPORTS / Master Contracts of Teachers and the Supervision
of Instruction Robert D. Krey, Lanore A. Netzer, Glen G. Eye
- 471 BOOK REVIEWS / Theodore E. Moss, Todd Hoover, Willard L. Hogeboom,
Norman J. Bauer, Russell F. Jones, David G. Carter, Sr., J. John Harris III
- 476 NEWS NOTES / Robert C. McKean, Bob L. Taylor, Coordinators
- 480 INDEX TO ADVERTISERS



Here's what you get as an ASCD Comprehensive Member...

for just \$35 per year!

- **EDUCATIONAL LEADERSHIP**—8 issues of this Educational Press Association award-winning journal published monthly October-May.
- **ASCD YEARBOOK**—hardcover volume on a timely topic, written by outstanding educators.
- **NEW BOOKLETS**—on current educational issues. (Comprehensive members receive free 4-6 new booklets during a year's membership. Regular members may purchase these new booklets.)
- **NEWS EXCHANGE**—issues of this informative newsletter are published periodically.
- **ANNUAL CONFERENCE**—4-day meeting held each March offering Special Sessions, Action Labs, and speakers of national renown. Reduced registration fee to all members.
- **NATIONAL CURRICULUM STUDY INSTITUTES**—special limited attendance programs held throughout the nation. Reduced fees for members.
- **PUBLICATIONS**—more than 80 titles available at low prices.
- **AUDIO CASSETTES**—"live" recordings of more than 40 addresses and presentations by leaders in education available at modest prices.
- **LOW-COST INSURANCE**—including professional liability, term life, and accident benefits, at low group rates.



Membership Form

- ☐ Check enclosed, payable to ASCD. ☐ Bill me.
(U.S. Addresses Only)

Name _____

Title, Institution _____

Street address _____

City _____ State _____ ZIP _____

- ☐ **COMPREHENSIVE MEMBERSHIP**, provides all ASCD benefits. Annual dues: \$35.00.
- ☐ **REGULAR MEMBERSHIP**, all ASCD benefits except new booklets. Annual dues: \$25.00.
- ☐ **SUBSCRIPTION to EDUCATIONAL LEADERSHIP**, eight issues monthly, October-May: \$10.00

Canadian and foreign: add \$4 per year for Comprehensive; \$3 per year for Regular; \$2 per year for subscriptions.

Complete form and mail to:

Association for Supervision
and Curriculum Development
1701 K Street, N.W., Suite 1100, Washington, D.C. 20006

Association for Supervision and Curriculum Development

Executive Council

PHILIP L. HOSFORD, Professor of Education, New Mexico State University, Las Cruces / *President*

ELIZABETH S. RANDOLPH, Assistant Superintendent, Zone II, Charlotte-Mecklenburg Schools, Charlotte, North Carolina / *President-Elect*

DELMO DELLA-DORA, Professor and Chairperson, Department of Teacher Education, California State University, Hayward / *Immediate Past President*

JOSEPH BONDI, Professor of Education, University of South Florida, Tampa

JOHN E. CODWELL, Area Superintendent, Houston Public Schools, Texas

SARA M. DAVIS, Professor of Elementary Education, University of Alabama, University

GERALD R. FIRTH, Professor and Chairman, Curriculum and Supervision Department, University of Georgia, Athens

DONALD R. FROST, Curriculum Director, Leyden High School, Northlake, Illinois

EDWARD A. KARNIS, Director of Elementary Education, Parma City Schools, Parma, Ohio

CHARLES G. KINGSTON, JR., Principal, Thomas Fowler Junior High School, Tigard, Oregon

S. ELAINE KOHN, Consultant, National Middle School Resource Center, Education Center, Indianapolis, Indiana

DOLORES SILVA, Professor of Curriculum Theory and Development, Temple University, Philadelphia

BETTE W. TREADWELL, Project Director, National League of Cities, Washington, D. C.

Headquarters Staff

GORDON CAWELTI / *Executive Director*

ROBERT R. LEEPER / *Associate Director; Editor, ASCD Publications*

GENEVA GAY / *Associate Director*

CHARLES A. SPEIKER / *Associate Director*

JOHN BRALOVE / *Business Manager*

VIRGINIA O. BERTHY / *Administrative Assistant*

Staff Assistants / ELSA ANGELL, SARAH ARLINGTON, RUTH BLOCK, BARBARA COLLINS, PATRICIA M. CONNORS, MELEA R. EPPS, ANITA FITZPATRICK, TEOLA T. JONES, POLLY LARSON, FRANCES MINDEL, NANCY OLSON, CHARLENE ROTHKOPF, CAROLYN SHELL, BARBARA J. SIMS, CHRISTINE SMITH, MYRA K. TAUB, COLETTE A. WILLIAMS, LINDA WYSOCKI

Publications Committee

GLENYS G. UNRUH, Assistant Superintendent for Curriculum and Instruction, School District of University City, Missouri / *Chairperson*

RONALD BRANDT, Associate Superintendent for Instruction, Lincoln Public Schools, Nebraska

M. FRANCES KLEIN, Associate Professor of Education, Pepperdine University, Los Angeles

LaMAR P. MILLER, Director of Secondary Education, New York University, New York

PHIL C. ROBINSON, Principal, Northrup School, River Rouge, Michigan

EDMUND C. SHORT, Associate Professor of Education, Pennsylvania State University, University Park

DECKER WALKER, Associate Professor of Education, Stanford University, Stanford, California

Educational Leadership is published monthly, October through May, by the Association for Supervision and Curriculum Development, 1701 K Street, N.W., Suite 1100, Washington, D. C. 20006. ASCD editorial office and advertising: (202) 467-6480. No remuneration is offered for contributions. Subscription price \$10.00 a year. Single copies, \$2.00. Association memberships: Regular (subscription [\$3.50] and yearbook) \$25.00 a year; Comprehensive (subscription, yearbook, and other publications issued during period of membership) \$35.00 a year. Member of the Educational Press Association of America. Contents listed in *Education Index*. Microfilm and xerograph copies are available. For information about these copies, write to University Microfilms, 300 N. Zeeb Rd., Ann Arbor, Michigan 48106. Second class postage paid at Washington, D. C. Printer: Sauls Lithograph Company, Inc., Washington, D. C.

Copyright © 1977 by the Association for Supervision and Curriculum Development. All rights reserved.